



**Hal - Tarxien
Local Council**



**Business Plan
for the
Period
2021 - 2025**

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Overview and Summary



Mayor



Executive Secretary

Statement of Income and Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
	€	€	€	€	€	€
Income						
Funds received from Central Government (1)	633,360	665,555	698,833	733,774	770,463	3,501,985
Income raised from Bye-Laws (2)	45,000	85,163	89,420	93,892	98,587	412,062
Income raised from LES (3)	10,666	24,693	25,927	27,224	28,585	117,095
Investment Income (4)	100	-	-	-	-	100
Other Income (5)	109,916	97,594	18,474	19,398	20,368	265,750
TOTAL	799,042	873,005	832,654	874,288	918,003	4,296,992
Expenditure						
Personal Emoluments (6)	162,117	168,079	176,477	185,295	194,555	886,523
Operations and Maintenance (7)	194,553	335,714	242,731	249,518	256,753	1,279,269
Administration (8)	60,265	80,324	84,337	88,550	92,976	406,452
Finance Cost (9)	155	-	-	-	-	155
Other Expenditure (10)	174,938	170,746	167,697	169,308	169,308	851,997
TOTAL	592,028	754,863	671,242	692,671	713,592	3,424,396
Surplus / Deficit	207,014	118,142	161,412	181,617	204,411	872,596

Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
Non-current Assets						
Property, Plant and Equipment (16)	945,035	774,289	606,636	437,372	268,108	3,031,440
Current Assets						
Inventories (11)	2,750	2,750	2,750	2,750	2,750	13,750
Receivables (12)	46,070	46,070	46,070	46,070	46,070	230,350
Cash and Cash Equivalents (13)	515,324	786,618	1,097,253	1,428,780	1,782,131	5,610,106
Total Current Assets	564,144	835,438	1,146,073	1,477,600	1,830,951	5,854,206
Current Liabilities (14)						
Payables	115,702	115,702	115,702	115,702	115,702	578,510
Total Current Liabilities	115,702	115,702	115,702	115,702	115,702	578,510
Net Current Assets	448,442	719,736	1,030,371	1,361,898	1,715,249	5,275,696
Non-current liabilities (15)	-	-	-	-	-	-
Net Assets	1,393,477	1,494,025	1,637,007	1,799,270	1,983,357	8,307,136
Reserves						
Retained Funds	1,393,477	1,494,025	1,637,007	1,799,270	1,983,357	8,307,136

Financial Situation Indicator

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
Current Assets	564,144	835,438	1,146,073	1,477,600	1,830,951	5,854,206
Current Liabilities	115,702	115,702	115,702	115,702	115,702	578,510
Working Capital	448,442	719,736	1,030,371	1,361,898	1,715,249	5,275,696
Government Allocation	633,360	665,555	698,833	733,774	770,463	1,997,748
FSI	71 %	108 %	147 %	186 %	223 %	264 %

Cash Budget

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
	€	€	€	€	€	€
Cash Inflows						
Government cash inflows	633,360	665,555	698,833	733,774	770,463	3,501,985
Cash flows from Bye-Laws & L.N fees	137,828	165,163	89,420	93,892	98,587	584,890
Local Enforcement cash flows	27,753	24,693	25,927	27,224	28,585	134,182
Finance cash flows						
Loan Proceeds						-
Investment income						-
	-	-	-	-	-	-
Capital cash flow						
Proceeds from disposal of assets						-
Cash received from EU funds						-
Cash received from Twinning						-
Cash from Community Services						-
Other Cash Inflows						-
TOTAL Inflows	798,941	855,411	814,180	854,890	897,635	4,221,057
Cash Outflows						
Personal Emoluments	162,117	168,079	176,477	185,295	194,555	886,523
Operations & Maintenance	190,352	335,714	242,731	249,518	256,753	1,275,068
Administration	64,422	80,324	84,337	88,550	92,976	410,609
Finance	100					100
Capital						
Acquisition of property						-
Construction						-
improvements						-
Special programmes						-
	-	-	-	-	-	-
Cash outflows re EU projects						-
Cash outflows re Twinning						-
Cash outflows re Community Services						-
	-	-	-	-	-	-
TOTAL Outflows	416,991	584,117	503,545	523,363	544,284	2,572,300
SURPLUS / (DEFICIT)	381,950	271,294	310,635	331,527	353,351	1,648,757
Brought forward (Bank /Cash Bal.)	133,374	515,324	786,618	1,097,253	1,428,780	133,374
Carry forward	515,324	786,618	1,097,253	1,428,780	1,782,131	1,782,131

Detailed Estimates of Income

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
Income						
1 Funds received form Central Government:						
0001 In terms of section 55 CAP 363	633,360	665,555	698,833	733,774	770,463	3,501,985
0002-0004 In terms of section 58 CAP 363						-
0005-0019 Other Income						-
	633,360	665,555	698,833	733,774	770,463	3,501,985
2 Bye-Laws & Legal Fees						
0021-0025 Community Services		21,644	22,726	23,863	25,056	93,289
0026-0035 Income from Permits	45,000	63,519	66,694	70,029	73,531	318,773
	45,000	85,163	89,420	93,892	98,587	412,062
3 Local Enforcement Income						
0037 Commission from Regional Committees						-
0038-0055 Contraventions	10,666	24,693	25,927	27,224	28,585	117,095
	10,666	24,693	25,927	27,224	28,585	117,095
4 Investment Income						
0091-0095 Bank Interest	100					100
0095-0099 Income received from Government Securities						-
	100	-	-	-	-	100
5 General Income						
0056-0065 Sponsorships						-
0066-0069 Documents & Information						-
0070-0075 EU Funds						-
0076-0080 Twinning						-
0081-0089 Insurance Claims						-
0100-0109 Donations						-
0110-0119 Contributions						-
0120-0129 General Income	109,916	95,923	16,719	17,555	18,433	258,546
Organic collection income		1,671	1,755	1,843	1,935	7,204
	109,916	97,594	18,474	19,398	20,368	265,750
Total	799,042	873,005	832,654	874,288	918,003	4,296,992

Detailed Estimates of Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
6 Personal Emoluments						
1100 Mayor's Allowance	15,270	15,838	16,629	17,460	18,333	83,530
1200 Employees' Salaries & Wages	71,310	73,020	76,669	80,500	84,522	386,021
1300 Bonuses	13,000	13,650	14,332	15,048	15,800	71,830
1400 Income Supplements	30,905	32,259	33,871	35,564	37,342	169,941
1500 Social Security Contributions	11,232	11,569	12,147	12,754	13,391	61,093
1600 Allowances	15,400	16,493	17,317	18,182	19,091	86,483
1700 Overtime	5,000	5,250	5,512	5,787	6,076	27,625
	162,117	168,079	176,477	185,295	194,555	886,523
7 Operations and Maintenance						
2100-2149 Public Utilities						-
2200-2259 Public Materials & Supplies	10,000					10,000
2300-2399 Repairs & Upkeep						-
2400-2449 Rent		5,071	5,324	5,590	5,869	21,854
3010 Street Lighting		15,328	16,094	16,898	17,742	66,062
3020 Lease of Equipment						-
3030 Insurance						-
3035 Bank Charges		138	144	151	158	591
3038 Penalties						-
3040 Waste Disposal	45,707	51,770	54,358	57,057	59,928	268,820
3041 Refuse Collection	70,871	70,871	70,871	70,871	70,871	354,355
3042 Bulky Refuse Collection	30,131	31,394	32,963	34,611	36,341	165,440
3043 Bins on wheels						-
3045 Bring in sites						-
3051 Road & Street Cleaning	22,724	34,229	34,299	34,229	34,229	159,710
3052 Cleaning & Maintenance of Non-Urban Areas						-
3053 Cleaning of Public Conveniences						-
3055 Cleaning of Council Premises						-
3060 Cleaning & Maintenance of Parks & Gardens	10,920	112,003	13,023	13,674	14,357	163,977
3061 Cleaning & Maintenance of Soft Areas						-
3062 Cleaning & Maintenance of Beaches & CA						-
3063 Cleaning & Maintenance of Country Non-Urban						-
3064 Other Contractual Services		10,500	11,025	11,576	12,154	45,255
3070-3090 Consultation Fees						-
3100-3139 Contract & Project Management						-
3300-3379 Hospitality						-
3380-3389 Community						-
3600-3694 Local Enforcement Expenses						-
3700-3799 EU Projects						-
3800-3899 Twinning						-
Audit fee	4,200	4,410	4,630	4,861	5,104	23,205
	194,553	335,714	242,731	249,518	256,753	1,279,269

Detailed Estimates of Expenditure (Continued)

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
8 Administration & Other Expenditure						
2150-2199 Office Utilities	7,548	8,731	9,167	9,625	10,106	45,177
2260-2299 Office Materials & Supplies						-
2450-2499 Office Rent	4,830					4,830
2500-2599 National & International Memberships						-
2600-2699 Office Services	12,175	34,091	35,795	37,584	39,463	159,108
2700-2799 Transport	1,338	1,312	1,377	1,445	1,517	6,989
2800-2899 Travel						-
2900-2999 Information Services		7,166	7,524	7,900	8,295	30,885
3050 Office Cleaning						-
3140-3199 Professional Services	19,081	20,034	21,035	22,086	23,190	105,426
3200-3299 Training						-
3345 Office Hospitality	695	8,990	9,439	9,910	10,405	39,439
3400-3499 Incidental Expenses						-
	14,598					14,598
	60,265	80,324	84,337	88,550	92,976	406,452
9 Finance Costs						
3036 Interest on Bank Loan						-
Bank charges	155					155
Finance cost - IFRS 16						-
	155	-	-	-	-	155
10 Other Expenditure						
3500-3599 Loss / (Profit) on Disposal of assets						-
3695 Increase/(Decrease) in allowance for bad debts						-
8000-8099 Depreciation (charge for the year)	174,938	170,746	167,697	169,308	169,308	851,997
	174,938	170,746	167,697	169,308	169,308	851,997
Total	592,028	754,863	671,242	692,671	713,592	3,424,396

Detailed Estimates of Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
11 Inventory						
5201-5249 Stationery						-
5250-5299 Consumables	2,750	2,750	2,750	2,750	2,750	13,750
Books						-
	2,750	2,750	2,750	2,750	2,750	13,750
12 Receivables						
0201-0209 Receivables	46,070	46,070	46,070	46,070	46,070	230,350
0210-0219 LES Receivables						-
0220-0229 Receivables from EU						-
0250 Prepayments & Accrued income						-
	46,070	46,070	46,070	46,070	46,070	230,350
13 Cash & Equivalents						
5001-5099 Bank & Cash Balances	515,324	786,618	1,097,253	1,428,780	1,782,131	5,610,106
	515,324	786,618	1,097,253	1,428,780	1,782,131	5,610,106
14 Payables						
4000 Payables	115,702	115,702	115,702	115,702	115,702	578,510
4100 Accruals						-
4150 Deferred Income						-
Short-term Borrowings						-
	115,702	115,702	115,702	115,702	115,702	578,510
15 Non Current Liabilities						
4200 Long Term Borrowings						-
	-	-	-	-	-	-

16 Depreciation of Property, Plant and Equipment

Asset	%											Total
	Property	Office furniture & Fittings	New Street Signs	Urban Improvements	Office Equipment	Comp Software	Computer Equipment	Special programs + JV	Computer S/W + ROU	€		
% of depreciation	1%	8%	10%	10%	20%	33%	25%	10%	25%	€		
Cost												
As at 01 January 2021	156,118	30,793	16,769	140,566	33,249	2,253	12,809	3,441,818	11,076		3,845,451	
Additions	-		-								-	
Disposals												
As at 31 December 2021	156,118	30,793	16,769	140,566	33,249	2,253	12,809	3,441,818	11,076		3,845,451	
Grants/ other reimbursements												
As at 01 January 2021	-	-	-	-	-	-	2,300	1,313,111			1,315,411	
Additions											-	
Transfers											-	
As at 31 December 2021	-	-	-	-	-	-	2,300	1,313,111			1,315,411	
Accumulated Depreciation												
As at 01 January 2021	28,681	22,718	16,769	75,174	29,750	1,371	8,530	1,216,923	10,151		1,410,067	
Charge for the year	1,574	1,773	-	10,001	2,942	882	881	155,960	925		174,938	
Released on disposal											-	
As at 31 December 2021	30,255	24,491	16,769	85,175	32,692	2,253	9,411	1,372,883	11,076		1,585,005	
Budgeted NBV 31 Dec 2020												
Budgeted NBV 31 Dec 2021	125,863	6,302	-	55,391	557	-	1,098	755,824	-		945,035	

16 Depreciation of Property, Plant and Equipment

Asset	€										Total
	Property	Office furniture & Fittings	New Street Signs	Urban Improvements	Office Equipment	Comp Software	Computer Equipment	Special programs + JV	Computer S/W + ROU		
% of depreciation	1%	8%	0%	10%	20%	33%	25%	10%	25%		
Cost											
As at 01 January 2022	156,118	30,793	16,769	140,566	33,249	2,253	12,809	3,441,818	11,076	3,845,451	
Additions											
Disposals											
As at 31 December 2022	156,118	30,793	16,769	140,566	33,249	2,253	12,809	3,441,818	11,076	3,845,451	
Grants/ other reimbursements											
As at 01 January 2022	-	-	-	-	-	-	2,300	1,313,111	-	1,315,411	
Additions											
Transfers											
As at 31 December 2022	-	-	-	-	-	-	2,300	1,313,111	-	1,315,411	
Accumulated Depreciation											
As at 01 January 2022	30,255	24,491	16,769	85,175	32,692	2,253	9,411	1,372,883	11,076	1,585,005	
Charge for the year	1,574	1,773	-	10,001	557	-	881	155,960	-	170,746	
Released on disposal											
As at 31 December 2022	31,829	26,264	16,769	95,176	33,249	2,253	10,292	1,528,843	11,076	1,755,751	
Budgeted NBV 31 Dec 2021	125,863	6,302	-	55,391	557	-	1,098	755,824	-	945,035	
Budgeted NBV 31 Dec 2022	124,289	4,529	-	45,390	-	-	217	599,864	-	774,289	

16 Depreciation of Property, Plant and Equipment

Asset	€											Total
	Property	Office furniture & Fittings	New Street Signs	Urban Improvements	Office Equipment	Comp Software	Computer Equipment	Special programs + JV	Computer S/W + ROU	€		
% of depreciation	1%	8%	0%	10%	20%	33%	25%	10%	25%	€		
Cost												
As at 01 January 2023	156,118	30,793	16,769	140,566	33,249	2,253	12,809	3,441,818	11,076			3,845,451
Additions							44					44
Disposals												
As at 31 December 2023	156,118	30,793	16,769	140,566	33,249	2,253	12,853	3,441,818	11,076			3,845,495
Grants/ other reimbursements												
As at 01 January 2023	-	-	-	-	-	-	2,300	1,313,111	-			1,315,411
Additions												-
Transfers												-
As at 31 December 2023	-	-	-	-	-	-	2,300	1,313,111	-			1,315,411
Accumulated Depreciation												
As at 01 January 2023	31,829	26,264	16,769	95,176	33,249	2,253	10,292	1,528,843	11,076			1,755,751
Charge for the year	1,574	1,773	-	10,001	(1,828)	-	217	155,960	-			167,697
Released on disposal												-
As at 31 December 2023	33,403	28,037	16,769	105,177	31,421	2,253	10,509	1,684,803	11,076			1,923,448
Budgeted NBV 31 Dec 2022	124,289	4,529	-	45,390	-	-	217	599,864	-			774,289
Budgeted NBV 31 Dec 2023	122,715	2,756	-	35,389	1,828	-	44	443,904	-			606,636

16 Depreciation of Property, Plant and Equipment

Asset	Property	Office furniture & Fittings	New Street Signs	Urban Improvements	Office Equipment	Comp Software	Computer Equipment	Special programs + JV	Computer S/W + ROU	Total
% of depreciation	1%	8%	0%	10%	20%	33%	25%	10%	25%	
€	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January 2024	156,118	30,793	16,769	140,566	33,249	2,253	12,853	3,441,818	11,076	3,845,495
Additions							44			44
Disposals										
As at 31 December 2024	156,118	30,793	16,769	140,566	33,249	2,253	12,897	3,441,818	11,076	3,845,539
Grants/ other reimbursements										
As at 01 January 2024	-	-	-	-	-	-	2,300	1,313,111	-	1,315,411
Additions										
Transfers										
As at 31 December 2024	-	-	-	-	-	-	2,300	1,313,111	-	1,315,411
Accumulated Depreciation										
As at 01 January 2024	33,403	28,037	16,769	105,177	31,421	2,253	10,509	1,684,803	11,076	1,923,448
Charge for the year	1,574	1,773	-	10,001				155,960		169,308
Released on disposal										
As at 31 December 2024	34,977	29,810	16,769	115,178	31,421	2,253	10,509	1,840,763	11,076	2,092,756
Budgeted NBV 31 Dec 2023	122,715	2,756	-	35,389	1,828	-	44	443,904	-	606,636
Budgeted NBV 31 Dec 2024	121,141	983	-	25,388	1,828	-	88	287,944	-	437,372

16 Depreciation of Property, Plant and Equipment

Asset	€										Total	
	Property	Office furniture & Fittings	New Street Signs	Urban Improvements	Office Equipment	Comp Software	Computer Equipment	Special programs + JV	Computer S/W + ROU			
% of depreciation	1%	8%	0%	10%	20%	33%	25%	10%	25%			
Cost												
As at 01 January 2025	156,118	30,793	16,769	140,566	33,249	2,253	12,897	3,441,818	11,076		3,845,539	
Additions							44				44	
Disposals												
As at 31 December 2025	156,118	30,793	16,769	140,566	33,249	2,253	12,941	3,441,818	11,076		3,845,583	
Grants/ other reimbursements												
As at 01 January 2025	-	-	-	-	-	-	2,300	1,313,111	-		1,315,411	
Additions												
Transfers												
As at 31 December 2025	-	-	-	-	-	-	2,300	1,313,111	-		1,315,411	
Accumulated Depreciation												
As at 01 January 2025	34,977	29,810	16,769	115,178	31,421	2,253	10,509	1,840,763	11,076		2,092,756	
Charge for the year	1,574	1,773	-	10,001	-	-	-	155,960	-		169,308	
Released on disposal												
As at 31 December 2025	36,551	31,583	16,769	125,179	31,421	2,253	10,509	1,996,723	11,076		2,262,064	
Budgeted NBV 31 Dec 2024	121,141	983	-	25,388	1,828	-	88	287,944	-		437,372	
Budgeted NBV 31 Dec 2025	119,567	(790)	-	15,387	1,828	-	132	131,984	-		268,108	